



OPPORTUNITIES AND CHALLENGES OF AUTOMATION, AI AND ITS IMPACT ON EMPLOYMENT WITH SPECIAL REFERENCE TO BANKING SECTOR

Prin. Dr. V. S. Adigal

[Research Guide]

[Principal & HOD, Business Economics]

Karnataka Sangha's Manjunatha College of Commerce, Thakurli, Dist. -Thane, Maharashtra.

Jyoti Vinod Chand

[Research Scholar]

[Department of Business Economics]

Karnataka Sangha's Manjunatha College of Commerce, Thakurli, Dist. -Thane, Maharashtra.

ABSTRACT

The rapid advancement of automation and artificial intelligence (AI) is significantly transforming the global employment landscape. Automation, driven by sophisticated AI algorithms, is capable of performing tasks that were traditionally handled by human workers, leading to profound changes in various industries. While automation and AI technologies promise increased efficiency, reduced costs, and enhanced productivity, they also pose substantial challenges to the workforce.

A primary concern is job displacement. Automation and AI are particularly adept at taking over repetitive and routine tasks, which are prevalent in manufacturing, customer service, and data processing sectors. This shift can lead to significant job losses for workers in these fields. But it also opens up chances for new kinds of work especially jobs to develop, maintain, and oversee AI systems.

The impact of automation and AI on employment is not uniformly negative. These technologies have the potential to augment human capabilities rather than replacing them. In many cases, AI can handle data analysis and mundane tasks, allowing human workers to focus on more complex, creative, and interpersonal aspects of their roles. This shift necessitates a re-skilling and up-skilling of the workforce, emphasizing the importance of education and continuous learning in adapting to the evolving job market. Strategic planning and proactive measures are essential to mitigate the adverse effects on the workforce and harness the full potential of these transformative technologies.

This study examines the opportunities and challenges posed by automation and artificial intelligence (AI) in the banking sector, focusing on employment and non-performing assets (NPAs). By evaluating the transformative potential of these technologies, we aim to provide insights into their impact on operational efficiency, workforce dynamics, and NPA management, while suggesting policy measures to optimize benefits and address challenges.

KEYWORDS: Automation, Artificial Intelligence, Banking sector, employment.



INTRODUCTION:

Every industry is evaluating possibilities and adopting ways to create value in the automation-driven world. The banking sector is witnessing tremendous changes: foremost being the rise in customer services.

Banks have extended their industry landscape to retail, IT and telecom to enable services like mobile banking, e-banking and real-time money transfers. While automation and AI technologies promise increased efficiency, reduced costs, and enhanced productivity, they also pose substantial challenges to the workforce.

Automation and AI are reshaping the banking sector, offering enhanced efficiency, cost reduction, improved customer experiences, and more effective management of NPAs. However, these advancements also raise concerns about job displacement and the future role of human workers. This paper explores the dual-edged nature of AI and automation in banking, considering both opportunities and challenges, with a special focus on employment and NPA management.

HYPOTHESIS**Automation and AI are expected to transform employment patterns by:**

1. Increasing productivity and creating new job opportunities in technology-driven sectors.
2. Displacing routine and manual jobs, leading to short-term unemployment and requiring workforce reskilling.
3. Potentially widening the gap between high-skill and low-skill workers, exacerbating income inequality.
4. The integration of automation and AI in the banking sector will lead to significant operational efficiencies, improved NPA management, and cost savings but will also result in job displacement and require significant workforce retraining and reskilling.

LITERATURE REVIEW**Automation and AI in Banking**

- Operational Efficiency: Studies highlight how automation and AI streamline processes, reduce errors, and lower operational costs (Bessen, 2019; Manyika et al., 2017).
- Customer Experience: Research shows improved customer service through AI-powered chatbots and personalized banking services (Accenture, 2020).
- The relationship between banking, Non-Performing Assets (NPA), digital banking, automation, and artificial intelligence (AI) is significant and interconnected, impacting the efficiency and effectiveness of the banking sector. Here's a detailed analysis of their relationships:

1. Banking and NPA:

- Non-Performing Assets (NPA): NPAs are loans or advances that are in default or arrears. High NPAs indicate poor asset quality and can affect the profitability and stability of banks.
- Banking Operations: Effective management of NPAs is crucial for the financial health of banks. Measures to reduce NPAs include stricter credit appraisal processes, better risk management, and recovery strategies.

2. Digital Banking:

- Enhanced Services: Digital banking provides customers with easy access to banking services through online platforms, mobile apps, and other digital channels.
- NPA Management: Digital tools can help in better monitoring and management of loans, reducing the chances of defaults by providing early warning signs through data analytics.

3. Automation:

- Operational Efficiency: Automation streamlines banking operations, reducing manual errors, and increasing processing speed. Automated systems can handle routine tasks, freeing up human resources for more complex issues.
- NPA Monitoring: Automation can improve the monitoring of loan performance, identify potential NPAs earlier, and assist in faster resolution through automated workflows.

4. Artificial Intelligence (AI):

- Risk Assessment: AI can analyze vast amounts of data to predict the creditworthiness of borrowers, helping banks make informed lending decisions and reduce the likelihood of NPAs.
- Fraud Detection: AI can identify patterns of fraudulent activities, reducing the risk of bad loans and improving overall asset quality.
- Customer Service: AI-powered chatbots and virtual assistants enhance customer service, providing quick responses and personalized banking experiences.

➤ Correlation Overview

- Digital Banking & AI: Digital banking platforms integrated with AI can offer personalized financial advice, better risk assessment, and improved customer engagement, which in turn can reduce the incidence of NPAs.
- Automation & AI: Automation, coupled with AI, can optimize banking operations, from loan processing to fraud detection, leading to more efficient NPA management.
- Banking, Digital Banking & Automation: The shift towards digital banking and automation has transformed traditional banking, making processes more efficient and customer-centric, thus potentially reducing operational costs and improving asset quality.

➤ Impact on Business Practices in India

- In India, these correlations play a vital role in shaping the future of economic management and business practices:
- Improved Financial Inclusion: Digital banking and AI can help in reaching underserved populations, providing them with access to financial services and credit.
- Regulatory Compliance: Automation and AI can help banks comply with regulatory requirements by ensuring accurate reporting and monitoring of NPAs.
- Competitive Advantage: Banks that leverage digital banking, automation, and AI can gain a competitive edge by offering superior services, reducing NPAs, and enhancing operational efficiency.

By integrating these technologies, banks can improve their financial health, reduce risks associated with NPAs, and offer better services to their customers, contributing to the overall economic stability and growth in India.

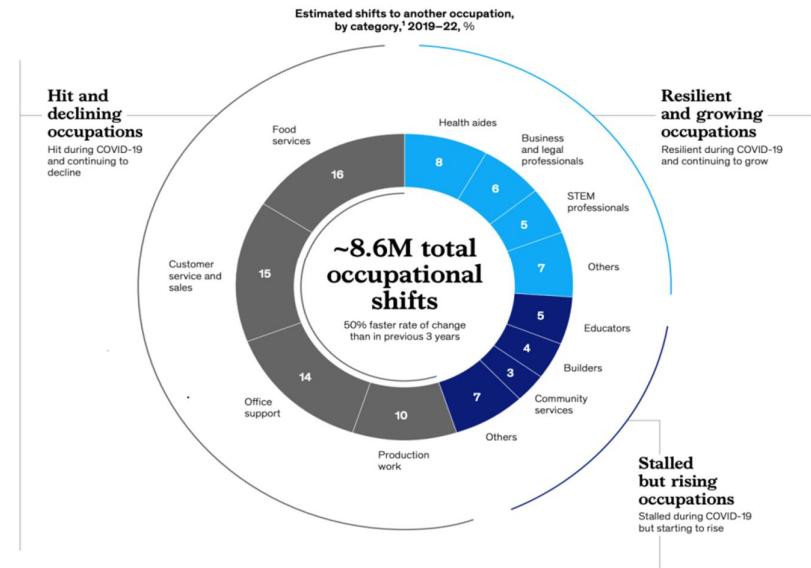
➤ Impact on Employment

- Job Displacement: Literature indicates a potential loss of routine and repetitive jobs due to automation (Frey & Osborne, 2017).
- Job Creation and Transformation: New roles in AI management and data analysis emerge, requiring different skill sets (Arntz et al., 2016).

➤ NPA Management

- Predictive Analytics: AI's role in predicting loan defaults and managing NPAs effectively (Davenport & Ronanki, 2018).
- Fraud Detection: AI systems improving fraud detection and reducing the incidence of NPAs (Banker, 2020).

More than 50 percent of recent occupational shifts in the United States involved workers leaving roles in food services, customer service, office support, and production.



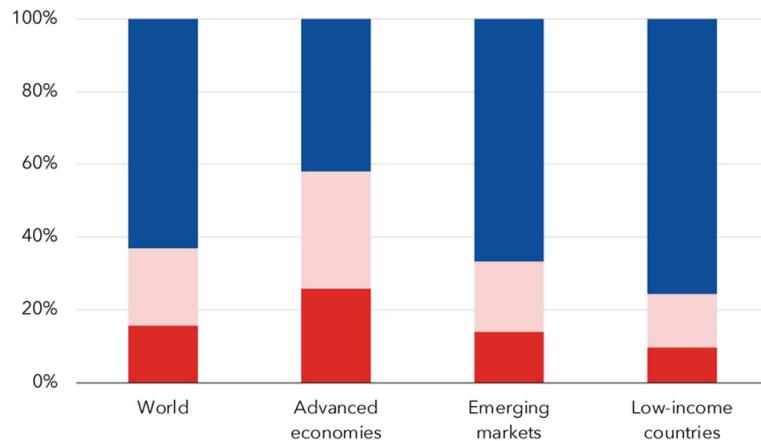
Source: McKinsey's July 2023 report titled "Generative AI and the future of work in America"

AI's impact on jobs

Most jobs are exposed to AI in advanced economies, with smaller shares in emerging markets and low-income countries.

Employment shares by AI exposure and complementarity

■ High exposure, high complementarity ■ High exposure, low complementarity
■ Low exposure



Source: International Labour Organization (ILO) and IMF staff calculations
 Note: Share of employment within each country group is calculated as the working-age-population-weighted average.

IMF

Challenges

- Workforce Adaptation: Studies emphasize the need for reskilling and upskilling the existing workforce to handle new technological demands (World Economic Forum, 2018).
- Regulatory and Ethical Concerns: Issues related to data privacy, ethical AI use, and regulatory compliance are significant hurdles (Pasquale, 2015).

OBJECTIVES:

1. To analyze the current impact of automation and AI on employment across various sectors.
2. To evaluate the effectiveness of existing policies in managing the transition to an automated workforce.
3. To analyze the opportunities presented by automation and AI in the banking sector.
4. To assess the challenges and potential negative impacts on employment.
5. To examine the role of AI in managing NPAs.
6. To suggest policy measures to address job displacement and support workforce adaptation.
7. To provide recommendations for banks to balance technological advancement with human resource management and NPA management.

METHODOLOGY

Research Design

This study employs a mixed approach, combining quantitative data analysis and case studies:

- Quantitative Analysis: Using employment data from various sectors to identify trends and patterns in job displacement and creation.
- Case Studies: Analyzing specific industries and regions to illustrate the diverse impacts of automation and AI on employment.

FINDINGS:

1. Sectoral Impact: Automation and AI have significantly impacted manufacturing and routine administrative jobs, while creating new opportunities in technology, healthcare, and renewable energy sectors.
2. Job Displacement: Routine and manual jobs are most susceptible to automation, leading to short-term unemployment and requiring significant reskilling efforts.
3. Skill Demand: There is a growing demand for digital and technical skills, with a notable skills gap in the current workforce.
4. Economic Inequality: Automation has the potential to exacerbate income inequality, particularly affecting low-skill workers.
5. Operational Efficiency: Significant improvements in process efficiency and cost reductions.
6. Customer Experience: Enhanced customer oriented services leading satisfaction due to AI-powered services.
7. Employment Impact: Evidence of job displacement, particularly in routine tasks, but also the emergence of new roles.
8. NPA Management: Improved predictive analytics and fraud detection capabilities, leading to better NPA management.
9. Workforce Adaptation: Need for comprehensive retraining programs to equip employees with new skills.

POLICY IMPLICATIONS:

To address the challenges and leverage the opportunities presented by automation and AI, the following policy recommendations are proposed:

1. Reskilling Programs: Implementing large-scale reskilling initiatives to equip workers with digital and technical skills.

2. Social Safety Nets: Enhancing social safety nets to support displaced workers during their transition to new employment opportunities.
3. Inclusive Growth: Promoting policies that ensure the benefits of automation and AI are widely shared, reducing economic disparities.
4. Education and Training: Investment in continuous education and training programs to reskill the workforce.
5. Regulatory Frameworks: Development of regulatory policies to address ethical and protection concerns related to AI.
6. Support Systems: Implementation of support systems for displaced workers, including job placement services and financial assistance.
7. AI Governance: Building up rules for the moral utilize of AI in keeping money to guarantee responsible NPA administration.

CONCLUSIONS:

Automation and AI are poised to transform the employment landscape, offering both significant opportunities and challenges. While job displacement and skills gaps present immediate concerns, strategic policy interventions can help mitigate negative impacts and foster a more inclusive and resilient workforce.

The integration of automation and AI in the banking sector presents significant opportunities and challenges. While these technologies can enhance efficiency, customer service, and NPA management, they also pose risks to employment. A balanced approach, involving policy measures, reskilling, up-skilling, training and proactive workforce management, is essential to maximize benefits and mitigate negative impacts.

By embracing technological advancements and proactively managing their effects, societies can harness the full potential of automation and AI for sustainable economic growth.

REFERENCES:

1. Accenture. (2020). The Future of Banking: AI and Automation.
2. Arntz, M., Gregory, T., & Zierahn, U. (2016). The Risk of Automation for Jobs in OECD Countries. OECD Social, Employment, and Migration Working Papers.
3. Banker, S. (2020). AI and Fraud Detection in Banking. Forbes.
4. Bessen, J. E. (2019). AI and Jobs: The Role of Demand. NBER Working Paper.
5. Davenport, T. H., & Ronanki, R. (2018). Artificial Intelligence for the Real World. Harvard Business Review.
6. Frey, C. B., & Osborne, M. A. (2017). The Future of Employment: How Susceptible Are Jobs to Computerization? Technological Forecasting and Social Change, 114, 254-280.
7. International Labour Organization (ILO). (2018). The Future of Work: A Literature Review. ILO.
8. Manyika, J., Chui, M., Miremadi, M., Bughin, J., George, K., Willmott, P., & Dewhurst, M. (2017). A Future That Works: Automation, Employment, and Productivity. McKinsey Global Institute.
9. OECD. (2019). *OECD Employment Outlook 2019: The Future of Work*. OECD Publishing.
10. Pasquale, F. (2015). The Black Box Society: The Secret Algorithms That Control Money and Information. Harvard University Press.
11. World Economic Forum. (2018). The Future of Jobs Report.